

NOREC PROJECTS IN BRAZIL





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August 2025

Photographs

All the images portrayed are real people working in a Norec project and their colleagues from all over the world. Consent has been granted to Norec to use these images to visualise our exchange projects and their effect.

For more information regarding specific photographs or any other content in this pamphlet, contact norec@norec.no

About Norec

The Norwegian Agency for Exchange Cooperation (Norec) is Norway's only competence centre for international exchange. As an executive body under the Norwegian Ministry of Foreign Affairs, we are a key part of Norway's integrated approach to achieving the UN's sustainable development goals.

Building Knowledge

As a centre of competence, we strive to build and expand knowledge on how to build strong global partnerships. In addition, Norec strives to build knowledge in the field of international work exchanges. Multi-method data collections are regularly carried out to inform and improve our trainings and programmes.

Norec has an interdisciplinary team of trainers. They facilitate 35 - 40 trainings for staff and partnerships that work internationally each year.

Grant Management

Norec supports work exchanges that provide global learning opportunities for staff and organisations. With a grant for a work exchange project, workplaces send employees and volunteers on exchange to another country. Norec also administers the grant Democracy Through Partnerships, which supports Norwegian political parties and youth wings in their work to promote democracy globally.

The UN and World Bank

Norec coordinates recruitment of Norwegian citizens to positions funded by the Norwegian government at the UN and the multilateral development banks. This includes positions as Junior Professional Officers and other secondments. We are currently funding 55 Norwegian citizens working for various UN agencies, the World Bank and the Asian Bank on all continents. Norec conducts predeployment trainings and follows up the secondees throughout their contracts, with an overall goal of increasing the number of Norwegian citizens in international organisations.

EVAL

Norec hosts the The Independent Evaluation Department of Norwegian Development Cooperation. Their task is to provide impartial assessments that hold Norway's development actors accountable and improve the quality and results of Norwegian development cooperation. Operating under a distinct mandate, the department reports directly to the Secretary Generals of the Norwegian Ministry of Foreign Affairs and the Ministry of Climate and Environment.







Overview

Norec and International Organisations

Recruitment to the UN and the Development Banks

Norec coordinates Norway's recruitment to the UN and other international organisations on behalf of the Ministry of Foreign Affairs. As a link between Norwegian authorities and the multilateral system, Norec works to increase the number of Norwegian citizens in international positions.

A central part of this work is the national secondment scheme, which funds junior and mid-level roles in organisations such as the UN and the World Bank. Reserved for Norwegian nationals, these positions provide valuable experience that can lead to long-term international careers.

Norec manages outreach and selection for these roles, and offers guidance, training, and follow-up to secondees throughout their assignments to ensure professional development and the transfer of strategic knowledge back to Norway. The agency also contributes to policy development and talent pipeline strategies, and is establishing a professional network for Norwegians working in international organisations.

In 2025, Norway is funding 55 positions through Norec to the UN system, the World Bank and the Asian Development Bank, with a budget of 75 million NOK. The aim is to increase Norwegian representation in international organisations and encourage Norwegian-funded staff to move into regular positions beyond the funding period.

Two deployment modalities are supported:

- Junior Professional Officers (JPO): Usually three years fully funded by Norway, plus one year of co-funding, typically at P2 or GF level.
- Senior Professional Officers (SPO): At P4 or GG level, with two years of full funding, exceptionally three.

The recruitment cycle begins each September, when Norec and the Ministry of Foreign Affairs identify strategically important positions in dialogue with organisations and embassies. Suggestions can be sent to fn_stillinger@norec.no. Positions to be supported are confirmed in early December, with vacancies posted in late January and deployments expected in September.

Norwegian Secondees 2025

JPO, SPO AND SDP



ADB

1 JPO: PHILIPPINES

UN DPO

1 JPO: NEW YORK

UN DPPA

2 JPOS: NEW YORK, KENYA

FAO

2 JPOS: ETHIOPIA, KENYA

ILO

2 JPOS: NEPAL, SRI LANKA

OCHA

2 JPOS: UKRAINE, YEMEN

OHCHR

2 JPOS: UKRAINE, SOUTH AFRICA

NEW: UN DESA

1 JPO: GENEVA

UNDP

6 JPOS, 1 SPO, 1 SDP: THAILAND, MADAGASCAR DRC, NEW YORK, GENEVA UKRAINA, MOLDOVA, MALAWI 1 JPO: SUDAN

UNEP

1 JPO: KENYA

NEW: UNFCCC

1 JPO: GERMANY

UNFP

2 JPOS: UKRAINE, NEW YORK

UNHCR

2 JPOS: MOLDOVA, CAMEROON
1 JPO: KENYA

UNICEF

3 JPOS: ZAMBIA, SWEDEN, ETHIOPIA 1 JPO: MYANMAR

UNODC

1 JPOS: VIENNA 1 JPO: VIENNA

NEW: UNRWA

1 JPO: JORDAN/NEW YORK

UN WOMEN

2 JPOS: UKRAINE, NEPAL 2 JPO: UGANDA 1 SPO: OCCUPIED PALESTINIAN TERRITORY

WFP

4 JPOS: SOUTH AFRICA, AFGHANISTAN, KENYA 2 JPOS: ITALY, MOZAMBIQUE

WORLD BANK / GEF

2 JPOS, 2 SPOS: WASHINGTON 1 JPO, 2 SPO: WASHINGTON, UKRAINE, OCCUPIED PALESTINIAN TERRITORY

wно

1 JPO: URUGUAY

Overview

Democracy Through Partnerships

The «Democracy through partnership» scheme is a grant for Norwegian political parties and youth parties. It is aimed at democratic parties and party systems in ODA-approved countries.

Supporting democracy through political parties is a small but important contribution to the development of democracy around the world. Norwegian political parties can play a role in this through their established international networks, their commitment to democracy, and their expertise in party building.

With increasing internationalisation and globalisation, it is also important that Norwegian political parties are aware of, and involved in, international issues and development policy.



2024 - 2025

- Young Liberals of Norway (UV)

 Argentina, Colombia, Peru
 840 000
- The Green Party (MDG) of Norway
 Lebanon
 1300 000
- The Workers' Youth League (AUF)
 Palestina
 1400 000

- Christian Democrats of Norway (KrF)Belarus2 440 000
- Christian Democrats of Norway (KrF)Ethiopia3 890 000
- Young Christian Democrats of
 Norway (KrFU) –
 Collaborative project
 Lebanon

3 880 000

Mobilization for Democratic Involvement

PROJECT KEY FACTS

Estimated total grant

Project start

Project end

\$140K

2024

2025

The Workers' Youth League (AUF) will collaborate with Fatah Youth Movement (FYM) to strengthen the latter's ability to communicate and mobilise. Particularly, the project aims to strengthen FYM's communication in order to build a stronger and more inclusive organisation. There will be a particular focus on how to use communication tools and social media to get young people democratically involved. The overall objective of the project is to increase gender equality and knowledge on democratic mobilization in FYM. Through the project, AUF members and Norwegian youth are to also gain insight to the situation in Palestine. The applicant emphasises that making sure that neither Palestinian or Norwegian youth lose faith in a political solution to the conflict in Israel and Palestine is vital at this stage, and that the project seeks to build hope and trust in the Norwegian and Palestinian stance of a two-state solution. The project builds upon a previous project under the same scheme with the same partners.

PROJECT ORGANISATIONS AND INSTITUTIONS

| Arbeidernes Ungdomsfylking (AUF) | Norway |
|----------------------------------|-----------|
| Fatah Youth Movement (FYM) | Palestine |

Young Political Engagement in Latin America

PROJECT KEY FACTS

Estimated total grant

Project start

Project end

\$85K

2024

2025

Women, indigenous peoples, and Afro-descendant populations remain underrepresented in the national legislatures of Argentina, Colombia, and Peru. The project aims to promote political participation among young people and address key issues around female and minority representation in Latin America. It also seeks to strengthen collaboration between youth organisations across the region. The target group is young people aged 15 to 30.

| | _ |
|---------------------------------------|-----------|
| Grupo Joven Fundaciòn Libertad (GJFL) | Argentina |
| Libertank | Colombia |
| Norges Unge Venstre | Norway |
| Instituto Pro Libertad Perú | Peru |
| La Liga Libertad | Peru |

Inclusive Political Parties Program

PROJECT KEY FACTS

Estimated total grant

Project start

Project end

\$389K

2024

2025

The partnership aims to support the Ethiopian Political Parties Joint Council (EPPJC) in promoting peaceful competition, national dialogue, and inclusive policies in Ethiopia. It will strengthen the EPPJC's capacity to carry out this role effectively. The project also supports the Women and Youth Wings to improve representation of women and youth within Ethiopian political parties ahead of the 2026 elections. A key focus is strengthening regional structures to encourage wider participation beyond Addis Ababa. Overall, the project seeks to foster ongoing dialogue that leads to peaceful and fair elections.

PROJECT ORGANISATIONS AND INSTITUTIONS

| Ethiopian Political Parties Joint Council (EPPJC | Ethiopia |
|--|----------|
| Kristelig Folkeparti (KrF) | Norway |

Deepening Dialogue Program

PROJECT KEY FACTS

Estimated total grant

Project start

Project end

\$245K

2024

2025

The project aims to promote democracy in Belarus. It also seeks to strengthen international collaboration that contribute to democratic development in Belarus.

| Swedish International Liberal Center (SILC) | Lithuania |
|---|-----------|
| Kristelig Folkeparti (KrF) | Norway |

Youth Political Empowerment Program

PROJECT KEY FACTS

Estimated total grant

Project start

Project end

\$389K

2024

2025

This project aims to increase youth participation in Lebanese politics. It supports young Lebanese politicians by helping them improve skills in working across parties, developing policies, and building strong organisations. The project continues a partnership between Norwegian and Lebanese youth groups that started in 2019.

PROJECT ORGANISATIONS AND INSTITUTIONS

| National Democratic Institute Lebanon | Lebanon |
|---------------------------------------|---------|
| Kristelig Folkepartis Ungdom (KrFU) | Norway |

Collaboration between Green Partys of Lebanon and Norway

PROJECT KEY FACTS

Estimated total grant

Project start

Project end

\$130K

2024

2025

The project aims to strengthen the Green Party of Lebanon (GLP) by enhancing its organisational structure and capacity. It also focuses on increasing the representation of women and youth within the party, fostering better understanding and cooperation between different political groups, and establishing a strong and lasting partnership between the Green Party of Norway (MDG) and tGLP.

Through these efforts, the project seeks to build a more inclusive and effective political organisation.

| | _ |
|------------------------------|---------|
| Green Party of Lebanon (GLP) | Lebanon |
| Miljøpartiet de Grønne (MDG) | Norway |

Overview

Norec Work Exchange Projects

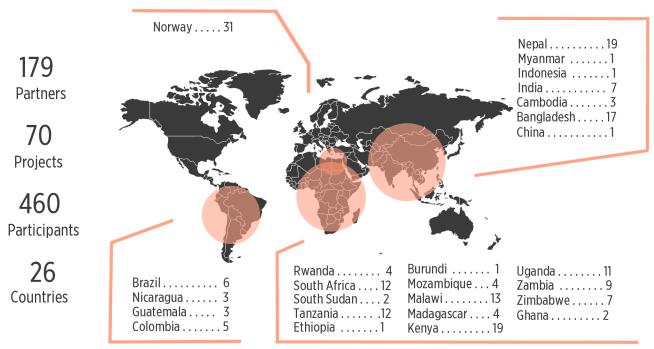
Work Exchange Projects

Yearly, over 175 organisations send their staff to work abroad to learn from partners in other countries, creating new or stronger partnerships through practical experience in different contexts and specialisations.

Norec is founded on the principle that collaboration is essential for addressing global challenges. Whether the partnerships are formed with like-minded or different organisations, they strengthen international alliances and work to reach the UN's sustainable development goals.

The majority of the staff that travel abroad in Norec supported projects, gain valuable work experience. Learning and skill transfer gives exchanged project staff professional growth, which upon their return, contributes to their organisations' efficiency and innovation. Over time, the skills and learning are transferred between those that have been on an exchange, the new staff received on job-exchange and the institutions' staff as a whole. This process also promotes organisational and community advancement.

Norec emphasizes the importance of bridging power imbalances and fostering international relationships as essential strategies for solving global issues. It fosters a sense of unity and shared purpose among diverse groups, laying the groundwork for long-term cooperation and mutual benefits. Through a Norec exchange project, organisations gain the expertise needed to achieve their objectives and push for impactful changes, showcasing Norec's dedication to cross-cultural cooperation in global problem-solving.



Former Norec exchanged staff Jeromnie and her story

Jeromnie Akinyi Obwar grew up in an informal settlement in Kisumu, Kenya. She says this about her work exchange to Norway: "That is when I had my self-identity for the first time. I knew who I was. I knew the potentials that I had."

Upon returning, she volunteered to inform young people about sexual health rights: "We realised that there was something going wrong in our community. The community members could not reach the higher people. We became the ladder for them to use."

Jeromnie was selected into the Health Management Committee: "that to me is so big. I can meet with those people. I can now influence change directly."





Partner Youth Alive! Kenya (YAK) and achievements

Staff from Youth Alive! Kenya learnt how to conduct action research while on exchange with Youth Empowerment Transformation Trust in Zimbabwe. YAK applied this method to map out the situation for youth in Kenya.

A report was compiled, which highlights the gaps in current policies as well as youths' views of what should to be done differently. YAK used the findings to draw attention to the need for change in the electoral process to bring young people out of voter apathy and into politics. The government used key findings from the report to inform governmental youth-focused outreach programmes.

The Norec Network

Since we started in 1963, Norec has supported the exchange of more than 13 000 staff and volunteers between different organisations. These individuals are a resource we want to continue to support. Therefore, we launched the Norec Network in 2023.

We enable the members of Norec Network to share knowledge and expertise, expand their professional network and join physical and digital network activities, and this way, we help keep their engagement going even after their exchange period has ended.

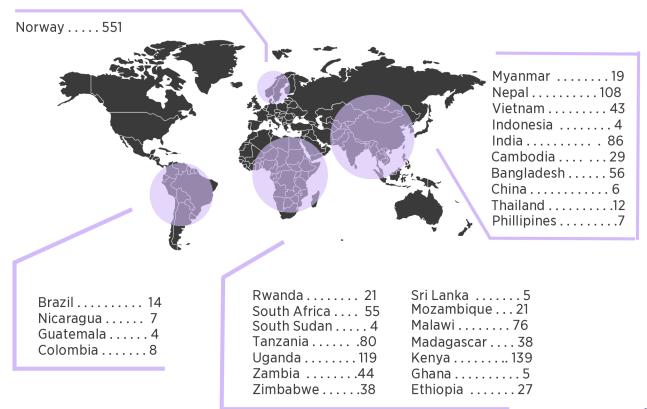
This network works as a resource bank for Norec, where we can gather advice and input from the members. They have helped with facilitation, logistics and interpretation for trainings we have conducted in their home countries.

The Norec Network is available for the Norwegian Ministry of Foreign Affairs and associated embassies to utilise as a resource.

If you wish to get further information on how you can utilise the network, or have any questions related to the network, please contact network@norec.no

Norec Network members as of August 2025

2,300 +



















Overview

Norec Work Exchange

Projects: **Brazil**

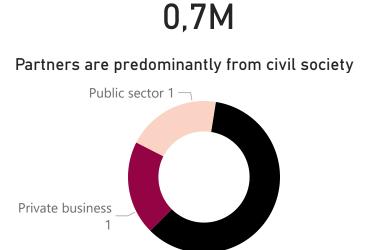
Norec Projects in Brazil

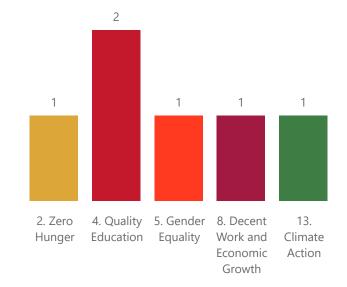
Collaboration Agreements Partner Organisations Norec Network Members

6 5 66

In 2024 the projects with Norec support received funds (USD) totalling to

Collaboration Agreements are working towards the following Sustainable Development Goals (SDGs)





Organisations have partners in the following countries

Civil society 3



Norec Partners in Brazil 2025

COLLABORATION AGREEMENTS

| Partner | City | Contact Person | E-mail |
|--|---------------------|------------------------------|------------------------------|
| Movimento Encontrão (ME) | Curitiba-Paraná, PR | Jonatan Bartz Neumann | intercambios@me.org.br |
| Universidade do Vale do Itajai (UNIVALI) | Itajai (SC), Brazil | ENEIDA PATRICIA TEIXEIRA | feminaglobal@univali.br |
| São Caetano do Sul Municipal University (USCS) | São Caetano do Sul | Daniel Vaz Freire | crecesbrasil@adm.uscs.edu.br |
| Movimento Sem Terra (MST) | Sao Paulo | Judite dos Santos | juditesantos@mst.org.br |
| Alianca Bíblica Universitária do Brazil (ABUB) | São Paulo-SP | Karen Aquino Rangel da Costa | karen@abub.org.br |
| | | | |

Connect

Connect is a youth exchange project that strengthens leadership, global awareness and cultural understanding among young people in Christian organisations in Brazil, Hong Kong and Norway. The project supports youth participation by giving young leaders first-hand cross-cultural experience and practical skills in leadership and project work. Through workshops and shared learning, the partners aim to build stronger, more inclusive organisations that reflect the diversity of their communities. The project also encourages youth to take part in solving global challenges such as poverty, environmental issues and inequality, both locally and globally.

DAC Sub Sector

15150 Democratic participation and civil society

Sustainable Development Goal

4. Quality Education

PROJECT KEY FACTS

| Estimated total grant | Total staff and volunteers | Project start | Project end |
|-----------------------|----------------------------|---------------|-------------|
| \$1,3M | 60 | 2022 | 2027 |

| Movimento Encontrão (ME) | Brazil |
|--|--------|
| The Evangelical Lutheran Church of Hong Kong (ELCHK) | China |
| Det Norske Misjonsselskap (NMS) | Norway |

Interact

The Interact project brings together young people from several countries to build leadership skills through multicultural exchange. The goal is to help young people and organisations become better prepared to meet the challenges in their own societies. By living and working in a different context, participants learn how to work across cultures, and see diversity as a strength. The project also supports former participants to stay involved in their home organisations, so their experience can keep making a difference. Interact believes that young people are already leaders — and that strong, inclusive leadership is needed now more than ever.

DAC Sub Sector

15150 Democratic participation and civil society

Sustainable Development Goal

4. Quality Education

PROJECT KEY FACTS

| Estimated total grant | Total staff and volunteers | Project start | Project end |
|-----------------------|----------------------------|---------------|-------------|
| \$2,1M | 80 | 2022 | 2027 |

| Bible Students Fellowship of Bangladesh (BSFB) | Bangladesh |
|--|------------|
| Alianca Bíblica Universitária do Brazil (ABUB) | Brazil |
| Unidad Cristiana Universitaria Colombia (UCU) | Colombia |
| Fellowship of Christian Unions (FOCUS Kenya) | Kenya |
| Union des Group Biblique de Madagascar (UGBM) | Madagascar |
| Norges kristelige student- og skoleungdomslag (NKSS) | Norway |

Femina Global

This project connects healthcare professionals, academic staff and students of nursing and midwifery in Norway and Brazil. Through exchange, participants gain practical experience and share knowledge on maternal, infant and family health. The aim is to reduce mortality and improve healthcare by learning from different approaches and strengthening women's empowerment in pregnancy, childbirth and early motherhood. Special attention is given to the needs of minority and vulnerable groups. By addressing global health challenges and building cross-cultural competence, the project contributes to sustainable development and better health outcomes for women and infants in both countries.

DAC Sub Sector

12261 Health education

Sustainable Development Goal

5. Gender Equality

PROJECT KEY FACTS

| Estimated total grant | Total staff and volunteers | Project start | Project end |
|-----------------------|----------------------------|---------------|-------------|
| \$777K | 60 | 2024 | 2027 |

| Universidade do Vale do Itajai (UNIVALI) | Brazil |
|--|--------|
| Høgskulen på Vestlandet (HVL) Sykepleie | Norway |

Capacity Building for Local Resilience

This project helps communities in Colombia, Guatemala and Brazil become better prepared for climate change and natural disasters. Social scientists and teachers from the three countries exchange knowledge, teach, do research and support local communities. The goal is to make people and places stronger and more able to cope with crises. The project also works with schools and universities to improve how resilience is taught. In the end, the project will produce a study on how local communities can become more resilient, and support the work on the UN Sustainable Development Goals, the Paris Agreement and the Sendai Framework.

DAC Sub Sector

11420 Higher education

Sustainable Development Goal

13. Climate Action

PROJECT KEY FACTS

| Estimated total grant | Total staff and volunteers | Project start | Project end |
|-----------------------|----------------------------|---------------|-------------|
| \$800K | 18 | 2023 | 2026 |

| São Caetano do Sul Municipal University (USCS) | Brazil |
|--|-----------|
| Universidad Metropolitana de Barranquilla | Colombia |
| Latin American Faculty of Social Sciences (FLACSO) Guatemalan Headquarters | Guatemala |

CAMINOS Staff Exchange Project

This project brings together partners from different regions to find and grow new ways to work for sustainable development. It focuses on fair and inclusive decision-making, human rights, gender equality, and climate justice. The participants will build useful skills and knowledge they can use to create change in their local communities. At the same time, the partner organisations will strengthen how they work and lead. A key part of the project is to share and try out catalytic funding models — small and flexible funding that helps unlock bigger change. The project also responds to two big challenges: that there is less funding available, and that civil society and governments often don't work well together. To fix this, the partners will test more flexible, open, and collaborative ways to work. The aim is to support smart new ideas, build strong partnerships, and develop solutions that actually meet people's needs.

DAC Sub Sector

15150 Democratic participation and civil society

Sustainable Development Goal

17. Partnerships

PROJECT KEY FACTS

| Estimated total grant | Total staff and volunteers | Project start | Project end |
|-----------------------|----------------------------|---------------|-------------|
| \$323K | 8 | 2025 | 2027 |

| ForumCiv (Latin America and the Caribbean) | Colombia |
|--|----------|
| ForumCiv (Eastern and Southern Africa) | Kenya |



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